

1.	Award: 10.00 points

Poor communication has a negative effect on career progression but has little effect on the morale of employees.

True

 \rightarrow O False

Poor communication causes stress, low morale, obstacles to innovation, and slower career progression.

References

True / False Difficulty: 1 Easy Learning Objective: 01-01 Explain the importance of skillful communication to you and to your employer.

2. Award: 10.00 points

Researchers have found that poor communication often erodes customer loyalty.

→ O True

False

Poor communication costs businesses millions of dollars every single day in the form of wasted time, misunderstandings, eroded customer loyalty, and lost business.

References

True / False Difficulty: 1 Easy Learning Objective: 01-01 Explain the importance of skillful communication to you and to your employer.

3. Award: 10.00 points

It is now more important for employees to have visual literacy than verbal literacy.

True

→ O False

Frequent exposure to the graphic-rich Internet has increased the importance of visual literacy, but it is not more important than verbal literacy, which is still a core communications skill.

References

True / False Difficulty: 2 Medium Learning Objective: 01-03 Describe the communication skills that are needed in today's workplace.

6.

Poor communication negat	ively affects big businesses, but r	not small businesses.
True		
→ O False		
		ery single day in the form of wasted time, misunderstandings, eroded customer loyalty, and at poor communication is a problem for small businesses, not just for big corporations.
References		
True / False	Difficulty: 2 Medium	Learning Objective: 01-01 Explain the importance of skillful communication to you and to your employer.
Award: 10.00 points		
The ability of people to qui intelligence.	ckly assess the emotions of those	e around them and adapt their words, tone, and gestures accordingly is known as social
→ O True		
False		
The ability of people to quintelligence.	ckly assess the emotions of those	e around them and adapt their words, tone, and gestures accordingly is known as social
References		
True / False	Difficulty: 1 Easy	Learning Objective: 01-03 Describe the communication skills that
inde / i dise	Difficulty. I Easy	are needed in today's workplace.
Award: 10.00 points		
Award. 10.00 points		
The ability to interact with on intelligence.	data, see patterns in data, make c	data-based decisions, and use data to design for desired outcomes is known as artificial
O True		
→ ○ False		

Computational thinking is the ability to interact with data, see patterns in data, make data-based decisions, and use data to design for desired outcomes. The ability of machines to simulate some human behavior such as decision making is known as artificial intelligence.

References

True / False	Difficulty: 3 Hard	Learning Objective: 01-03 Describe the communication skills that
		are needed in today's workplace.

9.

The widespread use of the Int	ternet has increased companies' att	ention to social responsibility.	
→ O True			
False			
negative information traveling		sibility. It has brought a new transparency to companies' business practices, with ntal organizations (NGOs) such as CorpWatch, Consumer Federation of America, and even on governments.	nd
True / False	Difficulty: 2 Medium	Learning Objective: 01-03 Describe the communication skills that are needed in today's workplace.	
Award: 10.00 points			
When two employees of a bus → ○ True ○ False	siness communicate in order to com	aplete a project, they are engaging in internal-operational communication.	
Internal-operational communi success.	cation is the communication among	the business's employees that is done to perform the work of the business and tra	ack its
References			
True / False	Difficulty: 2 Medium	Learning Objective: 01-05 Describe the three main categories of workplace communication.	
Award: 10.00 points			
Personal communication inter	feres with productivity and should b	be prohibited in the workplace.	
True			

Personal communication is essential in the workplace since it helps make and sustain the relationships upon which business depends. Personal communication is the exchange of information and feelings in which we human beings engage whenever we come together.

References

 \rightarrow O False

True / False	Difficulty: 2 Medium	Learning Objective: 01-05 Describe the three main categories of
		workplace communication.

12.

The most formal struct	ure of an organization is the traditional	hierarchy.	
→ O True			
O False			
	ure is that of the traditional hierarchica sibilities, and highly restricted lines of c	l, or bureaucratic, organization. It is based on a rigid chain of command, clear boun	daries for
	nominee, and mgmy recursion mice of o		
References			
True / False	Difficulty: 1 Easy	Learning Objective: 01-06 Define organizational structure and describe its influence on the organization's communication.	
Award: 10.00 points			
A manager sends an ecommunication.	mail about new expense account rules	s to one of the company's traveling salespeople. This an example of external-opera	tional
True			
→ O False			
		eople and groups outside the business is called external-operational communication zation, so this is an example of internal-operational communication.	on. A
References			
True / False	Difficulty: 2 Medium	Learning Objective: 01-05 Describe the three main categories of workplace communication.	
		Welkplace communication.	
Award: 10.00 points			
The kind of communic	ating a business does is independent o	of the nature of the business.	
O True			
→ O False			

Just how much and what kind of communicating a business does depends on several factors. The purpose of the business is one such factor. Another factor is the business's size and structure.

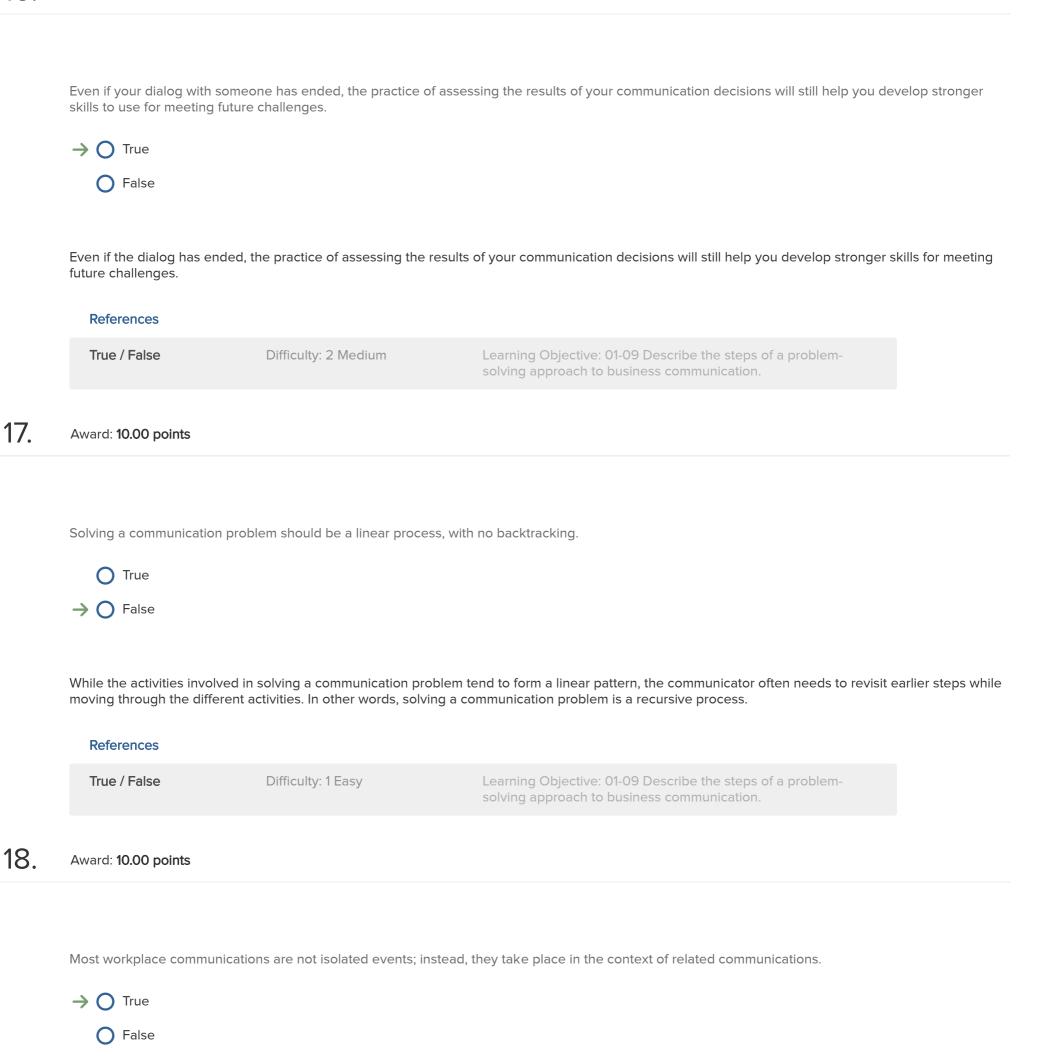
References

True / False	Difficulty: 2 Medium	Learning Objective: 01-07 Define organizational culture and describe the main factors that influence an organizations culture.

15.

A multicultural organization is t	he most difficult type of organization	n for outsiders to break into.
O True		
→ ○ False		
	one with extensive diversity will hav Itsider to break into than a homoger	re a wider range of accepted values and more openness to different viewpoints. As a nous organization is.
References		
True / False	Difficulty: 2 Medium	Learning Objective: 01-07 Define organizational culture and describe the main factors that influence an organizations culture.
Award: 10.00 points		
The workplace context is comp	olex, often presenting a person with	many ways to handle a situation.
→ ∩ True		
O False		
	ication includes the moment in time eneral business-economic climate.	e in which the communication is taking place; the customs, values, and language or the
References		
True / False	Difficulty: 2 Medium	Learning Objective: 01-02 Explain the ways in which
		communication in the workplace is a form of problem solving.
Award: 10.00 points		
Internal audiences as well as ea	yternal ones can occupy different n	rofessional roles and therefore favor different kinds of content and language.
	xternal ones can occupy amerent p	rolessional roles and incretore lavor amerent kinds of content and language.
→ O True ○ False		
O i dise		
		rofessional roles and therefore favor different kinds of content and language. Part of
successful communication is be	eing alert to your audiences' differe	nt protessional contexts.
References		
True / False	Difficulty: 2 Medium	Learning Objective: 01-08 Describe the contexts for each act of

communication in the workplace.



Most workplace communications have an intertextual context. Communication takes place in the context of related communications.

References

True / False	Difficulty: 1 Easy	Learning Objective: 01-08 Describe the contexts for each act of
		communication in the workplace.

Λ		In advisor and discon-	la a i .a a a a .a a a .a l a	- tt t -	their relationship.
Δnv	comminication	netween two	niisinessneonie	arrects	their relationship
/ \11 i y	communication	DC LVV C CII LVV O	Dasinicoopic	arrecto	tileli relationomp.

→ O True

False

The communicators' relationship forms an important context for communication. Certainly, communication is about moving information from point A to point B, but it is also about interaction between human beings. Your first correspondence with someone begins a relationship between the two of you, whether as individuals, people in certain business roles, or both.

References

True / False	Difficulty: 1 Easy	Learning Objective: 01-08 Describe the contexts for each act of
		communication in the workplace.

20. Award: 10.00 points

Generating options is one of the early steps in the problem-solving approach to workplace communication.

→ O True

False

Generating options is the second step of the problem-solving approach to workplace communication. The sender needs to decide the best communication goals and strategies.

References

True / False	Difficulty: 1 Easy	Learning Objective: 01-09 Describe the steps of a problem-
		solving approach to business communication.

21. Award: 10.00 points

Which of the following is an accurate comparison between email and new media?

- Email came into existence during the late 1970s; new media began in the late 1980s.
- Email has mostly replaced phone calls; new media has mostly replaced memos.
- → O Both email and new media are often used in place of face-to-face conversations.
 - Both email and new media rely heavily on the use of simulations.
 - Email has revolutionized business communication more than new media has.

Email and new media are both used in place of face-to-face conversations.

References

Multiple ChoiceDifficulty: 2 MediumLearning Objective: 01-01 Explain the importance of skillful
communication to you and to your employer.

The	advent	of	new	media	has

→ O increased the need for employees who have social intelligence.

increased the reliance on traditional modes of communication.

lessened the need to pay attention to nonverbal cues in communication.

odecreased the amount of collaboration employees do on projects.

reduced the need for cross-cultural competency in organizations.

New media are increasing the need for employees who have social intelligence—the ability "to quickly assess the emotions of those around them and adapt their words, tone, and gestures accordingly."

References

Multiple Choice	Difficulty: 2 Medium	Learning Objective: 01-03 Describe the communication skills that
		are needed in today's workplace.

23. Award: 10.00 points

Identify the impact of new media on communication.

New media have increased rigidity in thinking and reduced people's problem-solving skills.

New media have decreased the average social intelligence of people at work.

→ New media have made it easier to tap the intelligence of people outside an organization.

New media have reduced the need for cross-cultural competency.

New media have used artificial intelligence to reduce the number of decisions made by front-line employees.

The impacts of new media are many and far reaching. It is easy now to network with others, even on the other side of the world, and to tap the intelligence of those outside the boundaries of an organization through new media. New media have also increased the need for collaboration, social intelligence, and cross-cultural competency.

References

Multiple Choice Difficulty: 2 Medium Learning Objective: 01-01 Explain the importance of skillful communication to you and to your employer.

24. Award: 10.00 points

Part of having _____ means understanding that businesspeople from other countries may have very different attitudes about punctuality and efficiency.

artificial intelligence

interpretive skill

→ O cross-cultural competency

computational thinking

business etiquette

The increasing interconnectedness of countries and cultures means that employees should have cross-cultural competency, which means being aware that your assumptions about business and communication, including punctuality and efficiency, may not be shared by businesspeople from other cultures.

References

Multiple Choice

Difficulty: 2 Medium

Learning Objective: 01-03 Describe the communication skills that are needed in today's workplace.

Which	of the	following	ic a	current	challenge	for	husiness	communicators?
VVIIICII	OI LITE	TOHOWING	15 a	current	Challenge	101	DUSINESS	COMMUNICATORS:

growing need to move away from communicating in genres

odecreased availability of workers from diverse backgrounds

→ O increased need for employees with media literacy

increased rejection of new media by younger workers

O decreased access to ideas from outside the organization

One widespread trend under way in business is the increased focus on ethical and socially responsible behavior. The Internet has brought a new transparency to companies' business practices, with negative information traveling quickly and widely.

References

Multiple Choice	Difficulty: 2 Medium	Learning Objective: 01-03 Describe the communication skills that
		are needed in today's workplace.

26. Award: 10.00 points

When interacting in social situations, an employee is expected to follow a set of behaviors known as

→ O business etiquette.

formal communication.

neuristics.

oross-cultural competency.

interpretive skills.

When interacting in social situations, an employee is expected to follow a set of behaviors known as business etiquette.

References

Multiple Choice

Difficulty: 1 Easy

Learning Objective: 01-04 Define professionalism and its importance to workplace communication.

27. Award: 10.00 points

Social intelligence is best defined as the ability of people to

choose the right medium to most effectively deliver your message.

→ Quickly assess the emotions of those around them and adapt their words, tone, and gestures accordingly.

interact with data, see patterns in data, make data-based decisions, and use data to design for desired outcomes.

ouse their communications and actions to take a stand on social issues.

observe proper business etiquette with both internal and external audiences.

Social intelligence is the ability of people to quickly assess the emotions of those around them and adapt their words, tone, and gestures accordingly. New media require that employees be "highly conversant with digital networking and virtual collaboration." They are also increasing the need for employees who have social intelligence.

References

Multiple Choice Difficulty: 1 Easy Learning Objective: 01-03 Describe the communication skills that are needed in today's workplace.

30.

Which of the following is mo	st likely to require interpersonal	skills?	
working overtime			
writing notes about	a meeting		
understanding how	a new product works		
analyzing a progres	ss report		
→ ○ working on a team			
Working on a team requires audience, and use of body k		nvolve not only written and oral expression but also listening, analysis of the situation	า and
References			
Multiple Choice	Difficulty: 2 Medium	Learning Objective: 01-03 Describe the communication skills that are needed in today's workplace.	
Award: 10.00 points			
they need to get ahead in lift work responsibilities. By doi cross-cultural composition ethical reasoning. computational think visual literacy. corporate social reserved.	re. However, when selling them in the selling	d and adapt to the ideals and values of different cultures. One needs to be aware the ared by everyone everywhere. Learning Objective: 01-03 Describe the communication skills that are needed in today's workplace.	mily and
Award: 10.00 points			
Which of the following states	ments about ethnic diversity in th	ne workplace is true?	
Older generations i	n the workplace are more divers	se than younger generations.	
U.S .workers have g	grown less ethnically diverse.		
→ O The youngest gene	ration in the workplace has the r	most ethnic diversity.	

The youngest generation has the most ethnic diversity in the workplace.

References

Multiple Choice

Difficulty: 2 Medium

O Ethnic diversity in the workplace makes employees less culturally aware.

O Workplace ethnic diversity reduces an organization's ability to solve problems creatively.

Learning Objective: 01-03 Describe the communication skills that are needed in today's workplace.

Which	of the	following	examples	demonstrates	the	appropriate	use	of business	etiquette?
* * ! !! С! !	OI LIIC	101101111119	CAGIIIPICS	acilionistiates	CIIC	appropriate	450	OI DUSIIICSS	cuquette.

Cathy ignores Lorenzo's request for a day off for an important cultural holiday.

Tracy assumes that Bob has expertise with computers.

Barry shouts at his work team to motivate them.

Ohen interrupts his business partner as she explains why they lost a client.

→ ○ Roberta listens carefully to Jim's complaint about his workload.

Courtesy is a part of business etiquette. In terms of communication, this means that you allow others to speak, you listen carefully, you don't interrupt, and you keep your tone of voice under control.

References

Multiple Choice Difficulty: 3 Hard Learning Objective: 01-04 Define professionalism and its importance to workplace communication.

32. Award: 10.00 points

Which example demonstrates computational thinking?

_	• () E	Bv anal	vzina	market	research	data.	Charisse	e determines	s that he	compan	v needs	to im	prove	public	relations

- After reading the comments in his company's suggestion box, Sven realizes his employees are overworked.
- O During the meeting, Laura can tell by her manager's gestures that he is feeling stressed.
- Lia creates complex visuals to accompany her quarterly report to her manager.
- O Luigi uses his presentation to manipulate people into accepting his viewpoint regarding social responsibility.

Computational thinking is the ability to interact with data, see patterns in data, make data-based decisions, and use data to design for desired outcomes. New data-gathering tools have increased the need for strong analytical skills like computational thinking.

References

Multiple Choice Difficulty: 3 Hard Learning Objective: 01-03 Describe the communication skills that are needed in today's workplace.

33. Award: **10.00 points**

Mira reviews the data about users that her company's website collects and uses that data to create targeted marketing materials. Mira is using

→ ○ computational thinking.

visual literacy.

cultural awareness.

artificial intelligence.

orporate social responsibility.

Computational thinking is the ability to interact and use data to make decisions and design for desired outcomes. Mira uses this ability to create targeted marketing materials based on the information collected by her company's website.

References

Multiple Choice Difficulty: 2 Medium Learning Objective: 01-03 Describe the communication skills that are needed in today's workplace.

V	lanagement	researchers	often	define	а	problem	as
---	------------	-------------	-------	--------	---	---------	----

()	a situation that requires	vou to backtrack s	several times in (order to solve it.

- → O a gap between someone's present situation and where that person wants to be.
 - osomething that requires more computational thinking than interpretive skills.
 - a situation that has a well-defined obstacle.
 - an obstacle that requires many types of skills to overcome.

Researchers in many fields—management, medicine, writing, psychology, and others—have studied problem solving. In general, they define a *problem* as a gap between where you are now and where you want to be.

References

Multiple Choice Difficulty: 2 Medium Learning Objective: 01-02 Explain the ways in which communication in the workplace is a form of problem solving.

35. Award: 10.00 points

Which is the best example of cross-cultural competency?

- → C Leon learns to tolerate his coworker's different attitude about punctuality.
 - Mariko is skillful at drawing useful conclusions from data.
 - O Jenna asks questions to draw out the assumptions underlying coworkers' statements.
 - Pedro tries to manipulate people into accepting his viewpoint regarding policies.
 - Annika is proficient at creating and interpreting graphics.

Cross-cultural competency is best defined as the ability to understand and adapt to the preference for individualism or collectivism, religious beliefs, political environment, ideas about social hierarchy of different countries, and attitudes toward work itself.

References

Multiple Choice Difficulty: 3 Hard Learning Objective: 01-03 Describe the communication skills that are needed in today's workplace.

36. Award: 10.00 points

The widespread use of the Internet has

- → O led employees to expect written communication to be inviting and easy to read.
 - reduced the spread of overtly negative information about organizations.
 - increased the likelihood of culturally similar people working together on a global team.
 - made organizations less accountable to society and removed them from public scrutiny.
 - made it easier for business executives to make quick, formulaic management decisions.

The widespread use of the Internet has brought a new transparency to companies' business practices, with negative information traveling quickly and widely. This has increased the emphasis on corporate social responsibility.

References

Multiple Choice

Difficulty: 2 Medium

Learning Objective: 01-03 Describe the communication skills that are needed in today's workplace.

Which of the following is included in internal-operational communication	Which o	of the	following	is included	in interna	l-operational	communication?
--	---------	--------	-----------	-------------	------------	---------------	----------------

a business's communication with its customers

a business's communication with its suppliers

→ O the orders and instructions that supervisors give to their employees

the instructions that the supervisors of a business give to its vendors

a business's communication with government agencies

Internal-operational communication includes all the communication that occurs in conducting work within a business. This is the communication among the business's employees that is done to perform the work of the business and track its success.

References

Multiple Choice	Difficulty: 2 Medium	Learning Objective: 01-05 Describe the three main categories of
		workplace communication.

38. Award: 10.00 points

Which of the following examples involves an internal audience for a business communication?

- The state's legislators do not act upon the CEO's request for lower business taxes.
- The company gives a 10 percent discount to loyal customers.
- → Most of the company's employees find the CEO's presentation motivational.
 - Two coworkers talk casually while competing on the company bowling team.
 - The CEO talks about his company's scandal to media reporters.

All the communication that occurs while conducting work within a business is internal-operational communication. This is the communication among the business's employees that is done to perform the work of the business and track its success. A CEO giving a motivational speech to employees is internal communication because it involves people who work for the company.

References

Multiple ChoiceDifficulty: 3 HardLearning Objective: 01-05 Describe the three main categories of
workplace communication.

The head of the marketing department at Plural Publishing sends an email to the company's three project managers, asking them to send the back	cove
copy for each book being published in the spring. This is an example of	

\rightarrow	internal-operational	communication
	internal operational	Communication

external-operational communication.

personal communication.

grapevine communication.

internal-external communication.

The head of marketing communicating about business matters with employees at the business where they work is an example of internal-operational communication. All the communication that occurs in conducting work within a business is categorized as internal-operational communication.

References

Multiple Choice Difficulty: 2 Medium Learning Objective: 01-05 Describe the three main categories of workplace communication.

40. Award: 10.00 points

Which of the following is an example of internal-operational communication?

a letter written by a consumer to the customer care service

an advertisement put on a company's website for the general public

an order form submitted to an organization's supplier for raw materials

a businessperson's posts on her personal Twitter feed

→ ○ a memo from the company president to her subordinates regarding sales targets

All the communication that occurs in conducting work within a business is internal-operational. It includes reports that employees prepare concerning sales, production, inventories, finance, maintenance, and so on. It includes the messages that they write and speak in carrying out their assignments and contributing their ideas to the business.

References

Multiple ChoiceDifficulty: 2 MediumLearning Objective: 01-05 Describe the three main categories of
workplace communication.

								_
Which.	of the f	allowing	statements	ahout	evternal-o	nerational	communication	ic trua?
VVIIICII	OI LIIC I	Ollovvilliq	Statements	about	CALCITICI-O	perational	Communication	13 11 44 .

(It includes the ongoing	discussions that the senior management undertakes to	determine the goals and processes of the business
- 7	Thirdiades the originity	, discussions that the semon management andertakes to	determine the godis and processes of the business

→ O It includes all of the business's efforts at selling, from sales letters and emails to ads, tradeshow displays, and customer visits.

Olt includes the orders and instructions that supervisors give employees, as well as written and oral exchanges among employees about work matters.

lt includes the informal discussions that take place in the break room or other places where employees gather.

It includes the messages that employees exchange during the workday with relatives and friends outside the organization.

The work-related communication that a business does with people and groups outside the business is called external-operational communication. External-operational communication includes all of the business's efforts at selling—from sales letters, emails, and phone calls to Web and television ads, tradeshow displays, the company website, and customer visits.

References

Multiple Choice Difficulty: 2 Medium Learning Objective: 01-05 Describe the three main categories of workplace communication.

42. Award: 10.00 points

The social media manager for a small start-up firm posts a link to the company's Facebook page describing an upcoming customer appreciation event. This form of communication can best be categorized as

internal-operational communication.

→ ○ external-operational communication.

personal communication.

o informal communication.

problem-solving communication.

This form of communication can be categorized as external-operational communication. The social media manager is communicating with an external audience about the company.

References

Multiple Choice Difficulty: 2 Medium Learning Objective: 01-05 Describe the three main categories of workplace communication.

43. Award: 10.00 points

Which of the following is an example of external-operational communication?

a training session conducted by a member of the information technology team to show employees how to use a new database

a videoconference discussion among members of a project team who all work at different regional offices

→ O a television advertisement for business Internet services

a report provided to senior management by the sales manager

a memo from human resources to employees reminding them that they are must attend a conference at an outside location

A television advertisement is an example of external-operational communication. External-operational communication is a business's communication with its publics—suppliers, service companies, customers, government agencies, the general public, and others.

References

Multiple Choice Difficulty: 3 Hard Learning Objective: 01-05 Describe the three main categories of workplace communication.

Which of the following demonstrates informal communication?

(Board members h	ave a discussio	n about the future	course of the	organization.
•	Dodia members m	ave a albeassie	in about the later	Course of the	organization

- Two employees have a coffee break conversation regarding the progress of their project.
- An employee tells his manager that a coworker is having a negative influence on the team.
- → O A story about an employee's marriage difficulties is passed along from one coworker to another.
 - Employees write messages to their team members regarding project-related issues.

The company's informal communication network is often used to pass stories along about employees.

References

Multiple Choice Difficulty: 2 Medium Learning Objective: 01-05 Describe the three main categories of workplace communication.

45. Award: 10.00 points

Communication with an external audience should be undertaken with careful attention to both content and tone because

- employees can end up making mistakes if these communications are not clear.
- these often take the form of memos, which need to precise and formal.
- external audiences tend to have low literacy.
- → O such messages can be regarded as public relations messages, conveying a certain image of the company.
 - ommunicating with external audiences is more important than communicating with internal audiences.

Every act of communication with an external audience can be regarded as a public relations message, conveying a certain image of the company. For this reason, all such acts should be undertaken with careful attention to both content and tone.

References

Multiple Choice Difficulty: 2 Medium Learning Objective: 01-05 Describe the three main categories of workplace communication.

46. Award: 10.00 points

Which of the following statements about personal communication is true?

- Personal communication is an official part of a business's operations.
- Personal communication should be discouraged as it is often counterproductive to the organization's goals.
- Personal communication is usually regulated by the formal network.
- → Communication with external parties may include elements of personal communication.
 - The attitudes of the employees and those with whom they communicate are rarely influenced by personal communication.

Communication with external parties, such as through online and face-to-face networking, often involves personal communication.

References

Multiple Choice

Difficulty: 2 Medium

Learning Objective: 01-05 Describe the three main categories of workplace communication.

49.

V	Which of the following best exemplifies personal communication?					
	a team discussion of how to improve work performance					
an acknowledgement that an order has been received						
	→ O a note to a supplier thanking him for the Christmas card he sent					
	a business proposal written to the general manager of a company					
	a team meeting to discuss plans for the company awards banquet					
ϵ	A note to a supplier thanking him for the Christmas card he sent best exemplifies personal communication. Personal communication is the inform exchange of information and feelings in which we human beings engage whenever we come together—or when we just feel like talking to each Although not an official part of the business's operations, personal communication can have a significant effect on their success.					
	References					
	Multiple Choice Difficulty: 2 Medium Learning Objective: 01-05 Describe the three main categories of workplace communication.					
A	Award: 10.00 points					
1	The refers to the way the various components of a company fit together.					
	personal communication network					
	→ O organizational structure					
	Supply chain					
	regulatory network					
	O organizational context					
	The organizational structure is how the company's various components fit together. More specifically, it is a work pattern determined by the empl different levels of authority, assumed or assigned responsibilities, and typical lines of communication.	oyees'				
	References					
	Multiple ChoiceDifficulty: 1 EasyLearning Objective: 01-06 Define organizational structure and describe its influence on the organization's communication.					
A	Award: 10.00 points					
	A company requires the heads of its five departments to send a project update email to the company vice president each Friday afternoon. This i example of	is an				
	on informal network.					
•	→ O a genre.					
	O heuristics.					
	O new media.					
	O a recursive process.					
7	This is an example of a stable form of communication referred to as a genre.					

References

Learning Objective: 01-05 Describe the three main categories of workplace communication. Multiple Choice Difficulty: 2 Medium

Which of the following is true about the organizational structure of a company?

lt controls the upward movement of information rather than the lateral movement.

lt usually becomes flatter as companies become larger.

It includes relationships among people both inside and outside the company.

O It includes only formal types of communication.

→ O It involves a work pattern that is influenced by typical lines of communication

An organizational structure involves a work pattern determined by the employees' different levels of authority, assumed or assigned responsibilities, and typical lines of communication.

References

Multiple Choice Difficulty: 2 Medium Learning Objective: 01-06 Define organizational structure and describe its influence on the organization's communication.

51. Award: 10.00 points

Which is the best example of a genre?

a memo about a one-time bonus after a very profitable year

an improvised sales pitch to a potential customer

a phone call between managers to discuss an employer transfer

gossip exchanged over lunch in the break room

→ O a weekly project status report to the department head

The available lines of communication in an organization cause certain stable forms of communication, or genres, to exist. For example, in a hierarchical company, the executives may hold monthly staff meetings, and supervisors may require routine operational reports from those they manage.

References

Multiple Choice Difficulty: 3 Hard Learning Objective: 01-06 Define organizational structure and describe its influence on the organization's communication.

52. Award: 10.00 points

A hierarchical organization is best defined as

a structure in which employees report to both functional bosses and project supervisors.

a structure with few levels of authority and reporting.

a collection of the simple, well-defined communication streams within an organization.

→ O a rigid chain of command with clear boundaries for responsibility and restricted lines of communication.

the network used by an organization to communicate with its core business partners.

A hierarchical organization is best defined as a rigid chain of command with clear boundaries for responsibility and restricted lines of communication.

References

Multiple Choice Difficulty: 1 Easy Learning Objective: 01-06 Define organizational structure and describe its influence on the organization's communication.

	In a(n) structure,	tional bosses and project supervisors.	
	organic organic		
	hierarchical		
	→ O matrix		
	O genre		
	external		
	In a matrix structure, emplo	yees report not only to their fur	nctional bosses (e.g., finance VP or IT director) but also to a project supervisor.
	References		
	Multiple Choice	Difficulty: 1 Easy	Learning Objective: 01-06 Define organizational structure and describe its influence on the organization's communication.
54.	Award: 10.00 points		
	Which of the following state		
	which of the following state	ements about business culture v	within an organization is true?
			of the industry in which it operates.
		organization often determines	
			require more communication than complex organizations do.
	Since communicat	ion technology has become co	mmon, the geographic dispersion of an organization has little on its culture.
	The culture of a ho	mogeneous organization requi	ires more adaptation to participants' values than that of a multicultural organization.
	Large organizations will need distributed.	ed a hierarchal structure with se	everal levels that will make the culture more formal and the employees' power less evenly
	References		
	Multiple Choice	Difficulty: 2 Medium	Learning Objective: 01-07 Define organizational culture and describe the main factors that influence an organizations culture.
55.	Award: 10.00 points		
	Which of the following state	ements about organizational cu	Iture is true?
	The concept of org	ganizational or corporate culture	e was popularized in the early 1930s.
	A company's organ	nizational culture is determined	l almost entirely by management.
	The focus on orga	nizational culture by manageme	ent consultants and theorists has drastically decreased over time.
	The official organiz	ational culture of a company is	s almost always identical to its actual organizational culture.
	→ Organizational cult	ure refers to an organization's	customary, but often unstated, ways of perceiving and doing things.
	living thing that is construct		ed, ways of perceiving and doing things. Leaders influence an organization's culture, but it is a and behaviors. The concept of organizational or corporate culture was popularized in the early ent consultants and theorists.

References

Multiple Choice

Difficulty: 1 Easy

Learning Objective: 01-07 Define organizational culture and describe the main factors that influence an organizations culture.

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Which of the following	statements	about the	actual	organizational	culture of	t a	company	IS	true?

It is usually the same as the organizational culture promoted by the leaders at the top.

It is a dynamic, living realm of meaning constructed through communications at the topmost level of the company.

O It is defined by the company's mission statement.

O It is announced through formal communications by the management of the company.

→ O It is a medium constructed daily through infinite behaviors and communications at all levels of the organization.

The actual organizational culture of a company is a living medium constructed daily through infinite behaviors and communications at all levels of the organization. It cannot be dictated by management.

References

Multiple Choice	Difficulty: 2 Medium	Learning Objective: 01-07 Define organizational culture and
		describe the main factors that influence an organizations culture.

57. Award: **10.00 points**

Which of the following is an example of the larger context affecting an attempt to communicate?

the fact that the communicators have known each other for five years

the communicator's job in accounting

the communicator's MBA

→ O the federal government's recent changes to financial oversight laws

the organization represented by the communicators

The larger context includes the historical moment in which the communication is taking place; the language, values, and customs in the surrounding culture; and the general business-economic climate. Changes to financial oversight laws would fall into the larger context.

References

Multiple Choice Difficulty: 3 Hard Learning Objective: 01-08 Describe the contexts for each act of communication in the workplace.

58. Award: 10.00 points

Which of the following statements about ill-defined problems is true?

Ill-defined problems can be solved by applying the right formula.

A well-run business encounters few ill-defined problems.

Ill-defined problems always have a negative impact on companies.

→ O Solving ill-defined problems requires analytical skill and good judgment.

Ill-defined problems have unique and perfect solutions.

Solving ill-defined problems requires analytical skill and good judgment. Any given business context often presents multiple options for handling a situation. Identifying the best option requires identifying and thinking through these options.

References

Multiple Choice Difficulty: 2 Medium Learning Objective: 01-02 Explain the ways in which communication in the workplace is a form of problem solving.

Which of the following is an ac	curate statement about heuristics?
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Heuristics are always based on a trial-and-error approach.

Heuristics make little use of previous scenarios.

Heuristics provide a set of rules that can be applied to all problems.

→ ○ Heuristics help prevent a person from treating each problem as brand new.

Heuristics are used mainly by people who are new to problem-solving in the workplace.

Heuristics are basic guidelines, rough models, previous scenarios, and other aids that keep people from having to treat each problem as a brand new problem.

References

Multiple Choice	Difficulty: 2 Medium	Learning Objective: 01-02 Explain the ways in which
		communication in the workplace is a form of problem solving.

60. Award: 10.00 points

Which of the following is true about contexts for communication?

→ Communication can be influenced by the communicators' professional roles.

The communicators' personal contexts rarely influence their communication.

The largest context in which business communication takes place is the organizational context.

The organizational context influences external communication, but it has little influence on internal communication.

O Customs and cultures have less effect on business communication than many people expect.

What gets communicated and how can be heavily influenced by the communicators' professional roles. Internal audiences, as well as external ones, can occupy different professional roles and therefore favor different kinds of content and language.

References

Multiple Choice Difficulty: 2 Medium Learning Objective: 01-08 Describe the contexts for each act of communication in the workplace.

61. Award: 10.00 points

Miguel grew up in a large family in a rural area of Texas, while Marissa is an only child who grew up in New York City. This information contrasts Miguel and Marissa's _____ contexts.

organizational

formal

informal

→ O personal

professional

The circumstances that made you who you are as a person, including your family and upbringing, are your personal contexts.

References

Multiple Choice Difficulty: 2 Medium Learning Objective: 01-08 Describe the contexts for each act of communication in the workplace.

Which of the following best exemplifies a personal context influencing business communication?

O	Because of Medpace Inc.'s hierarchical structure, employees are expected to use a formal style when communicating with high-ranking
	executives.

- O Jose, a freelance software trainer, prefers to use technical jargon when communicating with vendors.
- Paula, a fashion designer, writes a fashion blog that gives her opinions about current trends.
- → O Jason, upset because he recently broke up with his girlfriend, writes a rude email to a coworker.
 - Gemini Inc.'s employees often discuss their private lives before work and during breaks.

Jason's behavior exemplifies a personal context influencing communication. Who you are as a person depends to some extent on your current circumstances. Successes and failures, current relationships, financial ups and downs, the state of your health, your physical environment—all can affect a particular communicative act.

References

Multiple Choice Difficulty: 3 Hard Learning Objective: 01-08 Describe the contexts for each act of communication in the workplace.

63. Award: 10.00 points

Which of the following best exemplifies a communicator's professional context influencing communication?

- As the public relations manager, Trina is always aware that she is representing her company.
- Kwame, an optimistic person, likes to put an inspirational quote at the end of his email messages.
- → Morgan, an architect, prefers to communicate ideas visually.
 - Melissa refuses to apologize to her subordinate after yelling at him in public.
 - Trevor often uses social media sites at work because his company's products are marketed to young adults.

Morgan's communication preference is influenced by the kind of professional he is. Different professionals—whether physicians, social workers, managers, accountants, or those involved in other fields—possess different kinds of expertise, speak differently, and have different perspectives. What gets communicated, and how, can be heavily influenced by the communicators' professional roles.

References

Multiple Choice Difficulty: 3 Hard Learning Objective: 01-08 Describe the contexts for each act of communication in the workplace.

64. Award: **10.00 points**

Which example demonstrates the evaluate-the-options step in the problem-solving approach to communication?

- Charles chooses to delay his email to an employee until after his vacation.
- Pedro wants his office assistant to have a clearer understanding of the company's product flow.
- Trung decides to use colorful graphics to better convey his presentation to the company's board.
- Cynthia judges whether passing out flyers is an effective way to promote her start-up business.
 - Bernard realizes many employees fail to criticize his company for fear of losing their jobs.

The third step in the problem-solving approach to communication involves evaluating options.

References

Multiple Choice

Difficulty: 3 Hard

Learning Objective: 01-09 Describe the steps of a problemsolving approach to business communication.

According to the problem-solving approach to communication, once the primary sender of a message has generated options, the next step is to					
→ O evaluate the options.					
interpret the message	<u> </u>				
ocompose the messag	e.				
send the message.					
build the solution.					
	ring approach to communication, on decide which communication strate	nce the primary sender of a message has generated options, the next step is to evaluate egy is the best one to use.			
Multiple Choice	Difficulty: 1 Easy	Learning Objective: 01-09 Describe the steps of a problem- solving approach to business communication.			
Award: 10.00 points					
If you have decided to give yo need.	ur message verbally, during the	stage in the process of communication, you will design any visuals you might			
→ build-the-solution					
deliver-the-solution					
evaluate-the-options					
generate-the-options					
define-the-solution					
If you have decided to deliver visuals you might need.	your message verbally, during the s	stage of the communication process in which you build the solution, you will create any			
References					
Multiple Choice	Difficulty: 2 Medium	Learning Objective: 01-09 Describe the steps of a problem- solving approach to business communication.			

Elektra Office Products prides itself on efficient, speedy service, and it expects the same from its supply chain. When one of Elektra's suppliers takes a
week to answer a query about an open order, Jeremi, the purchasing manager, begins to look for a different source. This example demonstrates how an
audience's response to a message is influence by

the organizational context of the sen	nder.
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→ O the organizational context of the audience.

the professional context of the sender.

the professional context of the audience.

the personal context of the audience.

The organization to which an audience belongs—its priorities, its current circumstances, even how fast or slow its pace of work—can strongly influence the way the sender's message is received.

References

Multiple Choice Difficulty: 2 Medium Learning Objective: 01-08 Describe the contexts for each act of communication in the workplace.

68. Award: 10.00 points

Which of the following questions is asked during the evaluate-the-options stage of the communication process?

- Should you combine the main message with other messages?
- What structure should you use for the content?
- What prior knowledge can you apply to this situation?
- → What medium will be used to deliver your message?
 - Are there any timing considerations related to delivering your message?

During the evaluate-the-options stage, you need to decide what medium you will use to deliver your message.

References

Multiple Choice Difficulty: 2 Medium Learning Objective: 01-09 Describe the steps of a problem-solving approach to business communication.

69. Award: 10.00 points

For a sales presentation, Pedro decides to use an informal tone that makes use of tasteful humor. What step of the problem-solving approach to communication is Pedro working on?

odefine the problem

generate the options

o evaluate the options

deliver the solution

→ O build the solution

During the build-the-solution step, a person decides the style or tone to be used to communicate.

References

Multiple Choice Difficulty: 2 Medium

Learning Objective: 01-09 Describe the steps of a problemsolving approach to business communication.

Sonya is the head of human resources at her company. In the company guidelines, the dress code section states that business casual is the preferred style of wear. However, Sonya notices that employees are wearing everything from business suits to T-shirts and sweatpants. She realizes that the dress code has not been effectively communicated. What step of the problem-solving approach to communication is Sonya involved in?							
generate options							
→ O define the problem							
O build the solution							
evaluate the option	ns						
deliver the solution							
In the define-the-problem st	age, a person decides what has happ	pened that makes communication necessary.					
References							
Multiple Choice	Difficulty: 3 Hard	Learning Objective: 01-09 Describe the steps of a problem- solving approach to business communication.					
Award: 10.00 points							
Define the term "new media	a," and describe how new media have	affected business communication.					
Answers will vary, but should mention some or all of the following: The forms of electronic communication that have developed since email are collectively called new media. They include messages on social networks, online meetings, podcasts, and other communications that can be accessed on demand and invite user participation. It is now easy to network with others, even on the other side of the world, and to tap the intelligence of those outside the boundaries of one's own organization. New media are also increasing the need for employees who have social intelligence.							
References							
Short Answer	Difficulty: 2 Medium	Learning Objective: 01-03 Describe the communication skills that are needed in today's workplace.					
Award: 10.00 points							

72.

Explain the main categories of business communication. Give an example of each.

Answers will vary, but should note that there are three main categories of business communication:

- Internal-Operational Communication: All the communication that occurs in conducting work within a business is internal-operational. This is the communication among the business's employees that is done to perform the work of the business and track its success. For example, an email giving the agenda for an upcoming meeting is internal-operational communication.
- External-Operational Communication: The work-related communicating that a business does with people and groups outside the business is externaloperational communication. This is the business's communication with its publics—suppliers, service companies, customers, government agencies, the general public, and others. For example, advertising is an example of external-operational communication.
- Personal Communication: Communication that takes place without apparent purpose as far as the operating plan of the business is concerned is called personal communication. For example, when one employee asks about another employee's sick child, that is personal communication.

References

Short Answer Difficulty: 2 Medium Learning Objective: 01-05 Describe the three main categories of workplace communication.

What are the differences between a hierarchical structure and an organic structure in an organization?								

A hierarchical structure is based on a rigid chain of command, clear boundaries for each person's responsibilities, and highly restricted lines of communication. At the other end of the spectrum is the organic or flat structure. This kind of structure has few levels of authority and reporting, loose boundaries around the different employees' responsibilities, and open channels of interaction among the employees.

References

Short Answer Difficulty: 2 Medium Learning Objective: 01-06 Define organizational structure and describe its influence on the organization's communication.

74. Award: 10.00 points

Define what a genre is in business communication, and give three examples.

A genre is a stable, repeated form of communication. Examples will vary but might include a weekly department meeting, a monthly expense report, and

References

a status-update email.

Short Answer

Difficulty: 3 Hard

Learning Objective: 01-06 Define organizational structure and describe its influence on the organization's communication.

75. Award: 10.00 points

Describe the various factors that affect the type of culture that a business has.

The type of culture that a business has depends on several factors:

- The purpose of the business: What the organization does and why has an enormous influence on its culture. If its purpose is to help others, it will have a more openly caring culture than if its primary goal is to increase shareholder wealth. If it is a business, its industry will help govern its purpose and therefore its culture.
- The business's size and structure: A small organization is likely to have a flat culture that encourages informality, whereas a large organization will need several layers of hierarchy that will make the culture more formal and the employees' power less evenly distributed.
- The business's customers and clients: Closely related to the organization's purpose is whom they serve or market their goods and services to. If something causes these to change, it can create the need for the organization's culture to change.
- The geographic and physical characteristics of a business: Internal communication in an organization with multiple locations will differ from that of an organization where everyone is in the same office or building. This difference can affect how informal and cohesive the organization is.
- The business's diversity: An organization whose employees are similar in background and who come from the same local area will have a culture that outsiders will have difficulty breaking into, whereas a multicultural organization or one with extensive diversity will have a wider range of accepted values and more openness to different viewpoints.
- The values and management style of a business's leaders: While an organization's leaders cannot control the culture, they can strongly influence it through their behavior, their decisions and decision-making style, their internal communications, and the image they present to the public. Sometimes a change in leadership will bring about major changes in an organization's culture.

References

Short Answer

Difficulty: 2 Medium

Learning Objective: 01-07 Define organizational culture and describe the main factors that influence an organizations culture.

Define brand activism, and create a brief scenario in which a company uses this approach?	

Answers will vary, but students should note that brand activism involves companies using their communications and actions to take a stand on social issues. For example, a company that processes, packages, and distributes produce might take a stand related to the issue of food insecurity and, as part of its brand activism, contribute money and use its influence to help establish grocery stores in urban "food deserts."

References

Short Answer	Difficulty: 3 Hard	Learning Objective: 01-03 Describe the communication skills that
		are needed in today's workplace.

77. Award: **10.00 points**

Create a business scenario involving communicators from two different countries, and give a brief account of the different contexts that would need to be considered for effective communication to occur.

Students' answers will vary. A good answer will emphasize the aspects of the larger context (economic, sociocultural, and historical) that would affect the communicators. The student can also consider the relationship that the communicators wish to establish and the particular contexts that can affect communication.

References

Short Answer	Difficulty: 3 Hard	Learning Objective: 01-08 Describe the contexts for each act of
		communication in the workplace.

78. Award: 10.00 points

How does a communicator's particular contexts influence the act of communication?

Many contexts of a communicator influence the act of communication:

- Organizational contexts: The type and culture of an organization will shape the communication choices in many ways, and the organizational contexts audiences will, in turn, shape their responses. In every act of business communication, at least one of the parties involved is likely to be representing an organization.
- Professional contexts: Different professionals possess different kinds of expertise, speak differently, and have different perspectives. Part of successful communication involves being alert to the audiences' different professional contexts as well as their different priorities.
- Personal contexts: The genes inherited, family and upbringing, life experiences, schooling, and the culture in which a person is reared affects his personality. Communicative acts can also be affected by successes and failures, current relationships, financial ups and downs, state of health, and physical environment. Though such personal matters are not disclosed, they definitely affect communication.

References

Short Answer

Difficulty: 2 Medium

Learning Objective: 01-08 Describe the contexts for each act of communication in the workplace.

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Award: 10.00 points

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Explain	W/nW	SOIVING	a	communication	nroniem	15	otten a	recursive	nrocess
LAPIGIII	vviiy	30171119	ч	communication	PIODICIII		OTTO I G	1 C C G I S I V C	p100000.

Students' answers will vary. They should note that the process of solving a communication problem often reveals additional information that requires a communicator to revisit various stages of the communication process in order to accommodate all involved parties and their goals.

References

Short Answer Difficulty: 1 Easy Learning Objective: 01-09 Describe the steps of a problem-solving approach to business communication.

80. Award: 10.00 points

What are the steps of the problem-solving approach to workplace communication?

Define the problem; generate options; evaluate options; build the solution; deliver the solution.

References

Short Answer

Difficulty: 1 Easy

Learning Objective: 01-09 Describe the steps of a problem-solving approach to business communication.